

# Independent Auditors' Report

To the Shareholders of Tembec Inc.

We have audited the accompanying consolidated financial statements of Tembec Inc., which comprise the consolidated balance sheets as at September 27, 2014 and September 28, 2013, the consolidated statements of net earnings (loss), comprehensive earnings (loss), changes in shareholders' equity and cash flows for the years then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

## **Management's responsibility for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditors' responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Tembec Inc. as at September 27, 2014 and September 28, 2013, and its consolidated financial performance and its consolidated cash flows for the years then ended, in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board.



November 28, 2014  
Montreal, Canada

\*CPA auditor, CA, public accounting permit no. A110592

**Consolidated balance sheets**

As at September 27, 2014 and September 28, 2013  
(in millions of Canadian dollars)

	2014	2013 (note 4)
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 39	\$ 73
Restricted cash	3	1
Trade and other receivables (note 19)	171	157
Income tax receivable	2	-
Inventories (note 5)	258	237
Prepaid expenses	10	6
Asset classified as held for sale	-	7
	<b>483</b>	481
Property, plant and equipment (note 6)	630	496
Biological assets (note 7)	2	5
Employee future benefits (note 12)	25	24
Other long-term receivables (note 8)	11	10
Deferred tax assets (note 18)	4	5
	<b>\$ 1,155</b>	\$ 1,021
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Operating bank loans (note 9)	\$ 87	\$ 57
Trade, other payables and accrued charges	212	195
Interest payable	12	10
Income tax payable	-	8
Provisions (note 11)	5	6
Current portion of long-term debt (note 10)	17	16
	<b>333</b>	292
Long-term debt (note 10)	455	369
Provisions (note 11)	11	12
Employee future benefits (note 12)	135	127
Other long-term liabilities	2	2
	<b>936</b>	802
Shareholders' equity:		
Share capital (note 13)	568	567
Deficit	(358)	(354)
Accumulated other comprehensive earnings (loss)	9	6
	<b>219</b>	219
	<b>\$ 1,155</b>	\$ 1,021

Guarantees, commitments and contingencies (note 14)

Subsequent events (note 22)

The accompanying notes are an integral part of these consolidated financial statements.

On behalf of the Board:

*James V. Continenza*

James V. Continenza  
Executive Chairman of the Board



James M. Lopez  
President and Chief Executive Officer

## Consolidated statements of net earnings (loss)

Years ended September 27, 2014 and September 28, 2013  
(in millions of Canadian dollars, unless otherwise noted)

	2014	2013 (note 4)
Sales	\$ 1,491	\$ 1,534
Freight and other deductions	191	201
Lumber export taxes	-	3
Cost of sales (excluding depreciation and amortization) (note 15)	1,141	1,160
Selling, general and administrative (note 15)	66	72
Share-based compensation (note 13)	3	1
Depreciation and amortization	37	40
Other items (note 16)	(35)	29
Operating earnings	88	28
Interest, foreign exchange and other	33	45
Exchange loss on long-term debt	26	14
Net finance costs (note 17)	59	59
Earnings (loss) before income taxes	29	(31)
Income tax expense (note 18)	20	8
Net earnings (loss)	9	(39)
Basic and diluted net earnings (loss) in dollars per share (note 13)	\$ 0.09	\$ (0.39)

## Consolidated statements of comprehensive earnings (loss)

Years ended September 27, 2014 and September 28, 2013  
(in millions of Canadian dollars)

	2014	2013 (note 4)
Net earnings (loss)	\$ 9	\$ (39)
Other comprehensive earnings (loss), net of income taxes:		
Items that will never be reclassified to earnings (loss):		
Defined benefit pension plans (note 12)	(12)	147
Other benefit plans (note 12)	(1)	4
Income tax recovery	-	(11)
	(13)	140
Item that may be reclassified to earnings (loss) in future periods:		
Foreign currency translation differences for foreign operations	3	15
Other comprehensive earnings (loss)	(10)	155
Total comprehensive earnings (loss)	\$ (1)	\$ 116

The accompanying notes are an integral part of these consolidated financial statements.

**Consolidated statements of changes in shareholders' equity**

Years ended September 27, 2014 and September 28, 2013  
(in millions of Canadian dollars)

	Share capital	Translation of foreign operations	Deficit (note 4)	Shareholders' equity (note 4)
Balance - beginning of year, September 29, 2012	\$ 564	\$ (9)	\$ (455)	\$ 100
Net loss	-	-	(39)	(39)
Other comprehensive earnings (loss), net of income taxes:				
Defined benefit pension plans (note 12)	-	-	147	147
Other benefit plans (note 12)	-	-	4	4
Income tax expense	-	-	(11)	(11)
Foreign currency translation differences for foreign operations	-	15	-	15
Issue of warrants (note 13)	3	-	-	3
Balance - end of year, September 28, 2013	567	6	(354)	219
Net earnings	-	-	9	9
Other comprehensive earnings (loss), net of income taxes:				
Defined benefit pension plans (note 12)	-	-	(12)	(12)
Other benefit plans (note 12)	-	-	(1)	(1)
Income tax expense	-	-	-	-
Foreign currency translation differences for foreign operations	-	3	-	3
Issue of warrants (note 13)	1	-	-	1
Balance - end of year, September 27, 2014	\$ 568	\$ 9	\$ (358)	\$ 219

The accompanying notes are an integral part of these consolidated financial statements.

## Consolidated statements of cash flows

Years ended September 27, 2014 and September 28, 2013  
(in millions of Canadian dollars)

	2014	2013 (note 4)
Cash flows from operating activities:		
Net earnings (loss)	\$ 9	\$ (39)
Adjustments for:		
Depreciation and amortization	37	40
Net finance costs (note 17)	59	59
Income tax expense (note 18)	20	8
Income tax paid	(31)	(15)
Excess cash contributions over employee future benefits expense	(20)	(33)
Share-based compensation (note 13)	3	1
Gain on sale of assets (note 16)	(50)	(1)
Settlement loss on pension plan (note 12)	7	-
Impairment loss (note 16)	-	22
Other	4	(6)
	<b>38</b>	36
Changes in non-cash working capital:		
Trade and other receivables	(11)	16
Inventories	(21)	3
Prepaid expenses	(1)	1
Trade, other payables and accrued charges	17	(33)
	<b>(16)</b>	(13)
	<b>22</b>	23
Cash flows from investing activities:		
Disbursements for property, plant and equipment	(158)	(127)
Proceeds from sale of net assets (note 16)	59	100
Change in restricted cash	(2)	4
Other	-	1
	<b>(101)</b>	(22)
Cash flows from financing activities:		
Change in operating bank loans	30	(11)
Increase in long-term debt	67	40
Repayments of long-term debt	(9)	(8)
Interest paid	(45)	(40)
	<b>43</b>	(19)
	<b>(36)</b>	(18)
Foreign exchange gain on cash and cash equivalents held in foreign currencies	2	4
Net decrease in cash and cash equivalents	<b>(34)</b>	(14)
Cash and cash equivalents, beginning of year	73	87
Cash and cash equivalents, end of year	<b>\$ 39</b>	\$ 73

The accompanying notes are an integral part of these consolidated financial statements.

**Consolidated business segment information**

Years ended September 27, 2014 and September 28, 2013  
(in millions of Canadian dollars)

							2014
	Forest Products	Specialty Cellulose Pulp	Paper Pulp	Paper	Corporate	Consolidation adjustments	Consolidated
Sales:							
External	\$ 368	\$ 503	\$ 281	\$ 339	\$ -	\$ -	\$ 1,491
Internal	64	-	29	-	15	(108)	-
	432	503	310	339	15	(108)	1,491
Freight and other deductions	41	44	60	46	-	-	191
Lumber export taxes	-	-	-	-	-	-	-
Cost of sales	362	372	239	261	15	(108)	1,141
Selling, general and administrative	12	20	5	11	18	-	66
Share-based compensation (note 13)	-	-	-	-	3	-	3
Earnings (loss) before the following (adjusted EBITDA):	17	67	6	21	(21)	-	90
Depreciation and amortization	7	15	11	3	1	-	37
Other items (note 16)	-	-	-	-	(35)	-	(35)
Operating earnings (loss)	\$ 10	\$ 52	\$ (5)	\$ 18	\$ 13	\$ -	\$ 88
Additions to property, plant and equipment	\$ 8	\$ 135	\$ 4	\$ 4	\$ -	\$ -	\$ 151
Total assets	\$ 164	\$ 656	\$ 142	\$ 144	\$ 49	\$ -	\$ 1,155
Total liabilities	\$ 64	\$ 260	\$ 31	\$ 69	\$ 512	\$ -	\$ 936

							2013 (note 4)
	Forest Products	Specialty Cellulose Pulp	Paper Pulp	Paper	Corporate	Consolidation adjustments	Consolidated
Sales:							
External	\$ 354	\$ 460	\$ 388	\$ 332	\$ -	\$ -	\$ 1,534
Internal	66	-	30	-	12	(108)	-
	420	460	418	332	12	(108)	1,534
Freight and other deductions	39	36	80	46	-	-	201
Lumber export taxes	3	-	-	-	-	-	3
Cost of sales	351	331	325	250	11	(108)	1,160
Selling, general and administrative	11	20	8	11	22	-	72
Share-based compensation (note 13)	-	-	-	-	1	-	1
Earnings (loss) before the following (adjusted EBITDA):	16	73	5	25	(22)	-	97
Depreciation and amortization	9	14	14	3	-	-	40
Other items (note 16)	-	-	23	-	6	-	29
Operating earnings (loss)	\$ 7	\$ 59	\$ (32)	\$ 22	\$ (28)	\$ -	\$ 28
Additions to property, plant and equipment	\$ 7	\$ 110	\$ 10	\$ 9	\$ 1	\$ -	\$ 137
Total assets	\$ 155	\$ 538	\$ 142	\$ 137	\$ 49	\$ -	\$ 1,021
Total liabilities	\$ 58	\$ 210	\$ 32	\$ 71	\$ 431	\$ -	\$ 802

## Consolidated geographic area information

Years ended September 27, 2014 and September 28, 2013  
(in millions of Canadian dollars)

	2014				
	Forest Products	Specialty Cellulose Pulp	Paper Pulp	Paper	Consolidated
Sales (by final destination):					
Canada	\$ 183	\$ 44	\$ -	\$ 58	\$ 285
United States	183	124	4	252	563
China	-	24	115	-	139
European Union	2	238	56	9	305
Other	-	73	106	20	199
	<b>\$ 368</b>	<b>\$ 503</b>	<b>\$ 281</b>	<b>\$ 339</b>	<b>\$ 1,491</b>

	2013				
	Forest Products	Specialty Cellulose Pulp	Paper Pulp	Paper	Consolidated
Sales (by final destination):					
Canada	\$ 187	\$ 39	\$ 4	\$ 65	\$ 295
United States	167	134	49	247	597
China	-	42	169	-	211
European Union	-	203	56	12	271
Other	-	42	110	8	160
	<b>\$ 354</b>	<b>\$ 460</b>	<b>\$ 388</b>	<b>\$ 332</b>	<b>\$ 1,534</b>

	2014	2013
Property, plant and equipment:		
Canada	<b>\$ 509</b>	\$ 379
France	<b>120</b>	117
United States	<b>1</b>	-
	<b>\$ 630</b>	\$ 496

## 1. Reporting entity and nature of operations

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Tembec Inc. is incorporated and domiciled in Canada and listed on the Toronto Stock Exchange under the symbol TMB. The address of the registered office is 800 René-Lévesque Blvd. West, Suite 1050, Montreal, Quebec, Canada, H3B 1X9.

Tembec Inc. (the “Corporation”) and its subsidiaries (collectively “Tembec” or the “Company”) operate an integrated forest products business, which is managed in four segments:

- The Forest Products segment consists primarily of forest and sawmills operations, which produce lumber and building materials.
- The Specialty Cellulose Pulp segment consists primarily of manufacturing and marketing activities of specialty cellulose including the transformation and sale of resins and pulp by-products. A significant portion of chemical products sales are related to by-products generated by the two specialty cellulose pulp mills.
- The Paper Pulp segment includes the manufacturing and marketing activities of high-yield pulps and chemical pulps.
- The Paper segment consists primarily of production and sales of coated bleached board and newsprint.

Intersegment transfers of wood chips, pulp and other services are recorded at transfer prices agreed to by the parties, which are intended to approximate fair market value. The basis of presentation and the accounting policies used in these business segments are the same as those described in notes 2 and 3.

The performance of each segment is evaluated by management of the Company against short-term and long-term financial objectives as well as environmental, safety and other key criteria. The financial performance is measured based on earnings before interest, income taxes, depreciation and amortization, and other specific or non-recurring items (adjusted EBITDA). This measure is included in the internal reports that are reviewed by senior management. Segment adjusted EBITDA is used to measure performance as management believes that such information is the most relevant in evaluating financial results relative to other entities that operate within similar businesses. Net finance costs and income tax are not allocated to operating segments.

## 2. Basis of presentation

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### Statement of compliance

These audited consolidated financial statements and the notes thereto have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

These audited consolidated financial statements were authorized for issue by the Board of Directors on November 20, 2014.

### Basis of measurement

The audited consolidated financial statements have been prepared on the historical cost basis, except for the following items in the consolidated balance sheet:

- Employee future benefits assets and liabilities are recognized as the net of the fair value of the plan assets less the present value of the defined benefit obligation;
- Biological assets are measured at fair value less costs to sell;
- Asset retirement obligations and reforestation obligations are measured at the discounted value of expected future cash flows;
- Liabilities for cash-settled share-based payment arrangements are measured in accordance with IFRS 2, *Share-Based Payment*;
- Embedded and freestanding derivative financial instruments are measured at fair value.



## 2. Basis of presentation (continued)

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### Functional and presentation currency

These audited consolidated financial statements are presented in Canadian dollars, which is the Company's functional currency. Management believes that the Canadian dollar best reflects the currency of the primary economic environment in which Tembec operates. All financial information presented has been rounded to the nearest million, unless otherwise noted.

### Use of estimates and judgements

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the financial statements include the identification of triggering events indicating that property, plant and equipment might be impaired. In determining these events, the Company considers several key assumptions based on external information on the industry (economic trends as well as industry and market trends), including selling prices, demand for our product, raw material costs and availabilities. The Company also considers decisions by management to change the extent or the manner an asset is used or is expected to be used.

Significant areas requiring the use of management estimates in applying accounting policies that have the most significant effect on the amounts recognized in the consolidated financial statements and that may result in material adjustments to the carrying amounts within the next fiscal year include the determination of the net realizable value of inventories (note 5), provisions (note 11), recoverability of deferred tax assets (note 18), the measurement of defined benefit obligations and the valuation of pension plan assets (note 12).

Other areas requiring the use of management estimates include the determination of the value of biological assets, financial instruments, guarantees, commitments, and contingencies. It also includes collectability of accounts receivable, estimating the useful life and residual value of property, plant and equipment, as well as assessing the recoverability of property, plant and equipment, and long-term receivables.

### 3. Significant accounting policies

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#### Basis of consolidation

These audited consolidated financial statements include the accounts of the Company. Investments over which the Corporation has effective control are fully consolidated. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Company.

#### Foreign currency

##### Foreign currency transactions

Transactions in foreign currencies are translated to the respective functional currencies of each operation using exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency using the exchange rate at that date. Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are translated to the functional currency using the exchange rate at the date that the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Foreign currency differences arising on translation are recognized in profit or loss.

##### Foreign operations

The assets and liabilities of foreign operations with functional currencies other than the Canadian dollar are translated to Canadian dollars using the exchange rates at the reporting date. The income and expenses of foreign operations are translated to Canadian dollars using the average exchange rates during the reporting period.

Foreign currency differences are recognized in other comprehensive income. When a foreign operation is disposed of, in part or in full, the relevant amount in the foreign currency translation reserve is transferred to the statement of earnings (loss) as part of the gain or loss on disposal.

#### Financial instruments

##### Non-derivative financial assets and liabilities

Cash and cash equivalents, restricted cash, trade and other receivables and long-term receivables are classified as loans and receivables, which is the Company's only type of non-derivative financial asset. Operating bank loans, trade and other payables, interest payable and long-term debt are classified as other liabilities, which is the Company's only type of non-derivative financial liability.

The Company initially recognizes all financial assets and liabilities on the date that they are originated. Subsequent to initial recognition at fair value, the financial assets are accounted for on an amortized cost basis using the effective interest rate method. Subsequent to initial recognition at fair value less any directly attributable transaction costs, the financial liabilities are accounted for on an amortized cost basis using the effective interest rate method.

Transaction costs incurred upon the issuance of debt instruments or modification of a financial liability are deducted from the financial liability and are amortized using the effective interest method over the expected life of the related liability.

### 3. Significant accounting policies (continued)

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#### Derivative financial instruments

The Company may manage, from time to time, its foreign exchange exposure on anticipated net cash inflows, principally US dollars and euros, through the use of options and forward contracts.

The Company may manage, from time to time, its exposure to commodity price risk associated with sales of lumber, pulp and newsprint through the use of cash-settled hedge (swap) contracts. The Company does not hold or issue derivative financial instruments for trading or speculative purposes.

The Company does not currently apply hedge accounting.

All derivatives are recognized initially at fair value. Attributable transaction costs are recognized in profit or loss as incurred. Subsequent to initial recognition, derivatives are measured at fair value and changes therein are accounted for in net finance costs.

#### Common shares

Common shares are classified as equity. Incremental costs directly attributable to the issue of common shares are recognized as a deduction from equity, net of any tax effects.

#### Warrants

Warrants granted in connection with the second ranking term loan facilities have been issued as an equity-settled share-based payment transaction. Accordingly, they are classified as equity.

#### Cash and cash equivalents / restricted cash

Cash and cash equivalents, as well as restricted cash, comprise cash in financial institutions, short-term deposits and highly liquid money market instruments with maturities of three months or less from the date of acquisition. Cash and cash equivalents are presented net of outstanding cheques.

#### Inventories

Finished goods, work-in-process, wood chips, logs, and other raw materials are valued at the lower of cost, determined on an average cost basis, and net realizable value. In the case of manufactured inventories and work-in-process, cost includes expenditure incurred in acquiring raw materials, production or conversion costs and other costs incurred in bringing the inventory to their existing location and conditions as well as an appropriate share of production overheads based on normal operating capacity. For all raw materials to be used in the production of finished goods, net realizable value is determined on an as-converted-to-finished-goods basis. Operating, maintenance and spare parts inventories are valued at lower of average cost and net realizable value.

### 3. Significant accounting policies (continued)

#### Property, plant and equipment

##### Recognition and measurement

Property, plant and equipment are recorded at cost, after deducting investment tax credits and government assistance, less accumulated depreciation and accumulated impairment losses.

Cost includes expenditures that are directly attributable to acquiring and bringing the assets to a working condition for their intended use. The Company capitalizes borrowing costs, which are directly attributable to the acquisition, construction or production of qualifying assets, unless development activities on these qualifying assets are suspended, in which case borrowing costs are expensed.

##### Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced component is derecognized. The costs of the day-to-day servicing of property, plant and equipment are recognized in profit or loss as incurred.

##### Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset less its residual value. Depreciation is recognized in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment.

The estimated useful lives of the current and comparative periods are as follows:

Assets	Period
Buildings	20 - 30 years
Production equipment:	
Pulp and paper	20 - 30 years
Sawmill	10 - 15 years
Forest access roads	3 - 20 years

Assets under construction are recognized at cost and are not depreciated as the assets are not available for use. Repairs and maintenance as well as planned shutdown maintenance are charged to expense as incurred.

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

#### Biological assets

Standing timber on privately held forest land that is managed for timber production is characterized as a biological asset. Accordingly, on each balance sheet date, the biological asset is valued at its fair value less costs to sell with any change therein, as a result of growth, harvest and change in valuation assumptions recognized in net income (loss) for the period. Standing timber is transferred to inventory at its fair value less costs to sell at the date the logs are removed from the forest. Land under standing timber is measured at cost and included in property, plant and equipment.

### 3. Significant accounting policies (continued)

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#### Leased assets

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Other leases are operating leases and the leased assets are not recognized in the Company's balance sheet.

#### Impairment

##### Financial assets (including receivables)

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

Impairment losses recognized in prior periods are assessed at each balance sheet date for any indication that the loss has decreased or no longer exists. For financial assets measured at amortized cost, the reversal is recognized in profit or loss.

##### Non-financial assets

The carrying amounts of the Company's non-financial assets, other than biological assets, inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit (CGU) is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or the CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets.

An impairment loss is recognized if the carrying amount of an asset or CGU exceeds its estimated recoverable amount. Impairment losses are recognized in profit or loss. Impairment losses recognized in respect of CGUs reduce the carrying amounts of the assets in the unit that is subject to the impairment test on a pro rata basis.

An impairment loss recognized in prior periods is assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

### 3. Significant accounting policies (continued)

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#### Provisions

A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognized as finance cost.

#### Environmental costs

The Company is subject to environmental laws and regulations enacted by federal, provincial, state and local authorities. Environmental expenditures that relate to current operations are expensed or capitalized as appropriate. Expenditures that relate to an existing condition caused by past operations and that are not expected to contribute to current or future operations are expensed. Liabilities are recorded when environmental assessments and/or remedial efforts are likely, and when the costs, based on a specific plan of action in terms of the technology to be used and the extent of the corrective action required, can be reasonably estimated.

#### Reforestation

Forestry legislation in British Columbia requires the industry to assume the cost of reforestation on certain harvest licences. Accordingly, the Company records a liability for the costs of reforestation in the period in which the timber is harvested. In periods subsequent to the initial measurement, changes in the liability resulting from the passage of time and revisions to management's estimates are recognized in net income as they occur.

#### Site restoration

In accordance with the Company's published environmental policy and applicable legal requirements, a provision for site restoration in respect of contaminated land, and the related expense, is recognized when the land is contaminated.

#### Restructuring

A provision for restructuring is recognized when the Company has approved a detailed and formal restructuring plan, and the restructuring either has commenced or has been announced publicly. Future operating costs and losses are recognized on the same basis as if they arose independently of the restructuring.

#### Onerous contracts

A provision for onerous contracts is recognized when the expected benefits to be derived by the Company from a contract are lower than the unavoidable cost of meeting its obligations under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Company recognizes any impairment loss on the assets associated with that contract.

#### Contingent liability

A contingent liability is a possible obligation that arises from past events and of which the existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not within the control of the Company, or a present obligation that arises from past events (and therefore exists), but is not recognized because it is not probable that a transfer or use of assets, provision of services or any other transfer of economic benefits will be required to settle the obligation, or the amount of the obligation cannot be estimated reliably.

### 3. Significant accounting policies (continued)

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#### Employee future benefits

Employee future benefits include pension plans and other benefit plans. Other benefit plans include post-employment life insurance programs, healthcare and dental care benefits as well as certain other long-term benefits provided to disabled employees.

#### Defined contribution pension plans

A defined contribution pension plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognized as an employee benefit expense in profit or loss in the periods during which services are rendered by employees.

#### Defined benefit pension plans

A defined benefit pension plan is a post-employment benefit plan other than a defined contribution plan. The Company's net obligation in respect of defined benefit pension plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value. Any unrecognized past service costs and the fair value of any plan assets are deducted. The discount rate is the yield at the reporting date on AA credit-rated bonds that have maturity dates approximating the terms of the Company's obligations and that are denominated in the same currency in which the benefits are expected to be paid. The calculation is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a benefit to the Company, the recognized asset is limited to the total of any unrecognized past service costs and the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contributions to the plan. In order to calculate the present value of economic benefits, consideration is given to any minimum funding requirements that apply to any plan in the Company. An economic benefit is available to the Company if it is realizable during the life of the plan, or on settlement of the plan liabilities.

The Company recognizes the current service cost in the employee future benefit costs. Net interest cost on defined benefit pension plans is recognized in interest, foreign exchange and other. The actuarial gains and losses arising from defined benefit pension plans are recognized in other comprehensive earnings (loss) and recognized immediately in retained earnings without recycling to the consolidated statement of net earnings (loss).

When the benefits of a plan are improved, the portion of the increased benefit relating to past service by employees is recognized immediately in the consolidated statement of net earnings (loss).

#### Other benefit plans

The Company's net obligation in respect of long-term employee benefits, other than pension plans, is the amount of future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine its present value, and the fair value of the related assets is deducted. The discount rate is the yield at the reporting date on AA credit-rated bonds that have maturity dates approximating the terms of the Company's obligations. The calculation is performed using the projected unit credit method. Any actuarial gains and losses are recognized in the statement of comprehensive earnings (loss) in the period in which they arise.

### **3. Significant accounting policies** (continued)

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#### **Other employee benefits**

##### **Short-term employee benefits**

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognized for the amount expected to be paid under the short-term incentive plan if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

##### **Share-based compensation transactions**

The Company uses the fair value based approach of accounting for all share options granted to its employees, whereby a compensation expense is recognized over the vesting period of the options, with a corresponding increase to contributed surplus. The Company bases the accruals of compensation cost on the best available estimate of the number of options that are expected to vest and revises that estimate if subsequent information indicates that actual forfeitures are likely to differ from initial estimates. Any consideration paid by plan participants in the exercise of share options or purchase of shares is credited to share capital. The contributed surplus component of share-based compensation is transferred to share capital upon the issuance of common shares.

Deferred Share Units (DSU) are recognized in share-based compensation and accrued liabilities as they are earned. DSUs are remeasured at the end of each reporting period at fair value, until settlement.

Performance-Conditioned Share Units (PCSU) are recognized in share-based compensation and accrued liabilities when it is likely that the performance conditions attached to the unit will be met. Compensation cost is prorated based on the underlying service period and the liability is remeasured at the end of each reporting period at fair value, until settlement.

##### **Termination benefits**

Termination benefits are recognized as an expense when the Company is committed demonstrably, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognized as an expense if the Company has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting period, then they are discounted to their present value.

#### **Sales**

Sale of goods is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Revenue is recognized when persuasive evidence exists, usually in the form of an executed sales agreement, that the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognized as a reduction of revenue as the sales are recognized.



### 3. Significant accounting policies (continued)

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#### Freight and other deductions

Freight associated with shipping products to customers and handling finished goods are included in freight and other deductions in the consolidated statement of net earnings (loss).

#### Investment tax credits and government assistance

Amounts received resulting from government assistance programs, including grants and investment tax credits for scientific research and experimental development, are reflected as a reduction of the cost of the asset or expense to which they relate at the time the eligible expenditure is incurred. Government financial assistance is recorded when there is reasonable assurance that the Company will comply with relevant conditions. Investment tax credits are recognized when the Company has made the qualifying expenditures and there is reasonable assurance that the credits will be realized.

#### Finance costs and finance income

Finance costs comprise interest expense on borrowings, unwinding of the discount on provisions and the amortization of other related transactions costs. Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognized in profit or loss using the effective interest method.

Foreign currency gains and losses, gain or loss on embedded and freestanding derivative instruments, and interest on defined benefit plans are reported on a net basis as finance cost or finance income.

#### Income taxes

Income tax expense comprises current and deferred tax. Current tax and deferred tax are recognized in profit or loss except to the extent that it relates to a business combination, or items recognized directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognized using the balance sheet method, with respect to temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognized for the following temporary differences: the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss, and differences relating to investments in subsidiaries and associates to the extent that it is probable that they will not reverse in the foreseeable future. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

A deferred tax asset is recognized for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

## 4. New standards

### New IFRS standards adopted

#### IAS 19 Employee Benefits

At the beginning of the fiscal year, the Company adopted the amended IAS 19, *Employee Benefits*, which changes the recognition and measurement of defined benefit pension plans expense, other benefit plans expense, termination benefits and enhances the disclosure of employee future benefits. The expected return on plan assets is now assumed to be equal to the discount rate applied to measure the defined benefit obligation. As such, a net interest cost (income) is calculated on the net defined benefit liability (asset). In addition, past service costs (which now include curtailment gains and losses) are no longer recognized over a service period, but are instead recognized immediately in the period of a plan amendment. The Company has restated its comparative period results following the adoption of amended IAS 19.

The effect of adopting the amended standard on the consolidated balance sheets was as follows:

	As reported	Change	Restated
<b>As at September 29, 2012</b>			
Employee future benefits	\$ 285	\$ 2	\$ 287
Deficit	\$ (453)	\$ (2)	\$ (455)
<b>As at September 28, 2013</b>			
Employee future benefits	\$ 126	\$ 1	\$ 127
Deficit	\$ (353)	\$ (1)	\$ (354)

The effect of adopting the amended standard on the consolidated statement of net earnings (loss) and comprehensive earnings (loss) for the year ended September 28, 2013, is as follows:

	Year ended September 28, 2013		
	As reported	Change	Restated
Operating earnings	\$ 29	\$ (1)	\$ 28
Net finance costs	42	17	59
Income tax expense	21	(13)	8
Net loss	(34)	(5)	(39)
Defined benefit pension plans and other benefit plans	132	19	151
Income tax recovery (expense)	2	(13)	(11)
Foreign currency translation differences for foreign operations	15	-	15
Total comprehensive earnings	\$ 115	\$ 1	\$ 116
Basic and diluted net loss in dollars per share	\$ (0.34)		\$ (0.39)

The amended IAS 19 had no impact on cash flows from operating activities, cash flows from investing activities and cash flows from financing activities.

#### 4. New standards (continued)

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##### **IFRS 7 Financial Instruments Disclosures and IFRS 13 Fair Value Measurement**

The Company also adopted IFRS 7, *Financial Instruments – Disclosures*, and IFRS 13, *Fair Value Measurement*. The adoption of these standards had no significant impact on the consolidated financial statements.

##### **New standards and interpretation not yet adopted**

##### **IFRS 15 Revenues from Contracts with Customers**

In May 2014, the IASB released IFRS 15, *Revenue from Contracts with Customers*, which establishes principles for reporting the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers. It provides a single model in order to depict the transfer of promised goods or services to customers. The core principle of IFRS 15 is that an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which an entity expects to be entitled in exchange for those goods and services. IFRS 15 also requires more comprehensive disclosures about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers.

IFRS 15 supersedes IAS 11, *Construction Contracts*, IAS 18, *Revenue*, and a number of revenue-related interpretations (IFRIC 13, *Customer Loyalty Programs*, IFRIC 15, *Agreements for the Construction of Real Estate*, IFRIC 18, *Transfers of Assets from Customers*, and SIC-31, *Revenue – Barter Transactions Involving Advertising Service*). IFRS 15 will be effective for annual periods beginning on or after January 1, 2017, with early adoption permitted. The Company has not yet assessed the impact of the adoption of this standard on its consolidated financial statements and does not plan to early adopt the new requirement.

##### **IFRS 9 Financial Instruments**

In November 2009, the IASB issued IFRS 9, *Financial Instruments* (IFRS 9), and in October 2010, the IASB published amendments to IFRS 9 (IFRS 9 R).

IFRS 9 R supersedes IFRS 9 and is effective for annual periods beginning on or after January 1, 2018, with early adoption permitted. This standard provides guidance on the classification and measurement of financial liabilities and the presentation of gains and losses on financial liabilities designated at fair value through profit and loss. When an entity elects to measure a financial liability at fair value, gains or losses due to changes in the credit risk of the instrument must be recognized in other comprehensive income. The Company has not yet begun the process of assessing the impact that the new standard will have on its financial statements and does not plan to early adopt the new requirement.

## 5. Inventories

	2014	2013
Finished goods	\$ 117	\$ 111
Logs and wood chips	66	55
Supplies and materials	75	71
	<b>\$ 258</b>	<b>\$ 237</b>
Inventories carried at net realizable value	<b>\$ 26</b>	<b>\$ 22</b>

For the years ended in September 2014 and 2013, inventories recognized as an expense represent virtually all of the amounts included in cost of sales as well as depreciation and amortization. Inventories at September 27, 2014, were written down by \$4 million (2013 - \$4 million) to reflect net realizable value being lower than cost. The write-down and reversal, if any, are included in cost of sales.

The provision for net realizable values relating to logs and finished goods were as follows:

	2014	2013
Forest Products	\$ 1	\$ 1
Specialty Cellulose Pulp	2	3
Paper Pulp	1	-
Paper	-	-
	<b>\$ 4</b>	<b>\$ 4</b>

## 6. Property, plant and equipment

	Land	Buildings	Production equipment Pulp and Paper	Sawmill	Forest access roads	Assets under construction	Total
<b>Cost</b>							
Balance, September 29, 2012	\$ 11	\$ 75	\$ 475	\$ 69	\$ 8	\$ 96	\$ 734
Additions	-	-	-	-	-	137	137
Transfers	-	8	38	3	3	(52)	-
Interest capitalized on assets under construction	-	-	-	-	-	9	9
Disposals	(1)	(21)	(135)	(1)	-	(2)	(160)
Reclassification to assets held for sale	(7)	-	-	-	-	-	(7)
Effect of foreign currency translation	-	1	14	-	-	1	16
Balance, September 28, 2013	3	63	392	71	11	189	729
Additions	-	-	-	-	-	151	151
Transfers	-	5	41	5	1	(52)	-
Interest capitalized on assets under construction	-	-	-	-	-	18	18
Disposals	-	-	(54)	(1)	(1)	-	(56)
Effect of foreign currency translation	-	-	2	-	-	-	2
Balance, September 27, 2014	\$ 3	\$ 68	\$ 381	\$ 75	\$ 11	\$ 306	\$ 844
<b>Depreciation</b>							
Balance, September 29, 2012	\$ -	\$ 22	\$ 175	\$ 50	\$ 2	\$ -	\$ 249
Depreciation	-	6	27	7	-	-	40
Impairment loss	-	3	19	-	-	-	22
Disposals	-	(10)	(70)	(1)	-	-	(81)
Effect of foreign currency translation	-	-	3	-	-	-	3
Balance, September 28, 2013	-	21	154	56	2	-	233
Depreciation	-	4	27	5	1	-	37
Impairment loss	-	-	-	-	-	-	-
Disposals	-	-	(54)	(1)	(1)	-	(56)
Effect of foreign currency translation	-	-	-	-	-	-	-
Balance, September 27, 2014	\$ -	\$ 25	\$ 127	\$ 60	\$ 2	\$ -	\$ 214
<b>Carrying amounts</b>							
At September 28, 2013	\$ 3	\$ 42	\$ 238	\$ 15	\$ 9	\$ 189	\$ 496
At September 27, 2014	\$ 3	\$ 43	\$ 254	\$ 15	\$ 9	\$ 306	\$ 630

## 6. Property, plant and equipment (continued)

In March 2012, the Company announced a major capital investment to upgrade its specialty cellulose manufacturing facility at Temiscaming, Quebec. The Company had previously indicated that the total construction cost of the project would be approximately \$255 million. Updated projections now indicate that the total construction cost will be approximately \$265 million. As at the end of September 2014, the Company had incurred \$254 million (2013 - \$137 million) of capital expenditures for this project and had \$7 million of outstanding commitments (see note 14).

The disposals in fiscal 2014 include an amount of \$53 million, which relates to the sale of the pulp mill located in Chetwynd, BC, having a net book value of nil (see note 16).

During fiscal 2013, the Company recorded an impairment charge of \$22 million related to its pulp mill located in Skookumchuck, BC. It subsequently sold property, plant and equipment of the latter having a net book value of \$79 million (see note 16).

## 7. Biological assets

The Company's private timberlands are classified as a growing forest, with the standing timber defined and recognized as a biological asset at fair value less costs to sell at each reporting date, with the underlying land being considered a component of property, plant and equipment and recognized at cost.

	2014	2013
Balance at beginning of year	\$ 5	\$ 4
Disposals	(3)	-
Change in fair value less costs to sell	-	1
Balance at end of year	\$ 2	\$ 5

## 8. Other long-term receivables

	2014	2013
Loan receivable - Temlam Inc.	\$ 7	\$ 7
Other	4	3
	\$ 11	\$ 10

## 9. Operating bank loans

The Canadian operations are supported by a \$175 million asset-based revolving credit facility (ABL). The facility has a first priority charge over the receivables and inventories of the Company's Canadian operations. The amount of available liquidity fluctuates based on the level of receivables, inventories and other reserves as defined in the agreement. On June 26, 2014, the Company reached an agreement with existing ABL lenders to amend certain conditions and extend the maturity date by one year to March 2018.

As at September 27, 2014, the amount available under the Canadian operating lines was \$160 million of which \$83 million was drawn and \$56 million was reserved for letters of credit (2013 - \$120 million of which \$53 million was drawn and \$56 million was reserved for letters of credit). Interest is calculated based either on the BA Rate, the LIBOR, the Canadian Prime Rate or the U.S. Base Rate, as the case may be, plus an applicable margin.

The French operations are supported by "receivable factoring" agreements. As such, the borrowing base fluctuates periodically, depending on shipments and cash receipts. At the end of September 2014, the amount available was \$25 million of which \$4 million was drawn (2013 - \$28 million of which \$4 million was drawn).

The Company's exposure to liquidity risk is disclosed in note 19.

## 10. Long-term debt

	2014	2013
<b>Tembec Industries Inc.</b>		
11.25% senior secured notes, US \$305 million, due December 15, 2018, with semi-annual interest payments due June 15 and December 15 of each year	\$ 340	\$ 314
<b>Tembec Energy LP</b>		
5.5% term loan, interest payable on a monthly basis, repayable in monthly instalments beginning in April 2016 and maturing in March 2028	75	40
5.5% term loan, interest payable on a monthly basis, repayable in monthly instalments beginning in April 2016 and maturing in March 2020	11	-
6.35% term loan, interest payable on a monthly basis, repayable in blended monthly instalments ending on June 15, 2022 with a balloon payment of \$12 million on July 15, 2022	20	20
6.86% term loan, interest payable on a monthly basis, repayable in blended monthly instalments beginning November 15, 2014 to September 15, 2022 with a balloon payment of \$12 million on October 15, 2022	20	-
<b>Tembec Tartas SAS</b>		
Secured term loans, € 3 million (2013 - € 4 million), bearing interest at EURIBOR plus 2%, repayable in quarterly instalments maturing in December 2017	4	6
Unsecured term loans, € 6 million (2013 - € 8 million), non-interest bearing, repayable and maturing at various dates from December 2014 to September 2020. The effective interest rate on these loans is 6%	8	11
<b>Kirkland Lake Engineered Wood Products Inc.</b>	9	9
<b>Tembec Inc.</b>	2	2
	<b>489</b>	402
Less current portion	17	16
Less unamortized financing costs	17	17
	<b>\$ 455</b>	\$ 369

## 10. Long-term debt (continued)

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The US \$305 million – 11.25% senior secured notes are senior obligations secured by a first priority lien on the property and assets of Tembec Industries Inc. and the guarantors of the notes, with the exception of:

- receivables, inventory and certain intangibles upon which the note holders have a second priority lien; and
- the property and assets of Tembec Energy LP upon which the note holders have a third priority lien.

The notes are guaranteed by the Corporation and most of its Canadian subsidiaries.

In connection with the specialty cellulose project in Temiscaming, Quebec, which is described in more detail in note 14, the Company entered into a \$75 million term loan facility, bearing interest at 5.5%. The loan has a 15½-year term consisting of a 42-month construction or drawdown period followed by a 12-year amortization period. The term of the loan will be shortened by three years if the Company does not complete certain future capital expenditures at the Temiscaming specialty cellulose mill. The loan is secured by a second ranking charge on the project assets. During fiscal 2014, the Company received advances totalling \$35 million (2013 - \$40 million) on the term loan.

On September 20, 2013, the Company entered into an additional loan facility to borrow up to \$18 million with the same lender, at an interest rate of 5.5%. The loan has a four-year term repayable in monthly instalments beginning in April 2016 and maturing in March 2020. The additional loan is secured by a second ranking charge on the project assets. During fiscal 2014, the Company received advances totalling \$11 million (2013 – nil) on the additional term loan.

On June 29, 2012, the Company entered into a \$30 million term loan facility to assist with the financing of the specialty cellulose project in Temiscaming, Quebec. On September 19, 2013, the Company has entered into an Amended and Restated Credit Agreement, increasing its credit facility from \$30 million to \$40 million. The loan is secured by a first ranking charge on the project assets. On July 12, 2012, the Company received an advance of \$20 million bearing interest at 6.35% repayable in blended monthly instalments over a period of eight years beginning in July 2014, with a “balloon” payment of \$12 million to be repaid in July 2022.

On October 18, 2013, the Company received an advance of \$20 million bearing interest at 6.86%, repayable in blended monthly instalments over a period of eight years beginning in November 2014 with a “balloon” payment of \$12 million to be repaid in October 2022.

The total carrying value of assets pledged as collateral amounts to approximately \$850 million.

Subsequent to the end of the year, on October 1, 2014, the Company completed a private debt offering of US \$375 million – 9% senior secured note and used part of the proceeds to purchase and redeem the US \$305 million – 11.25% senior secured notes (see note 22).

The Company’s credit agreements contain terms and conditions that could in certain circumstances restrict the ability of the Company to incur or guarantee additional indebtedness, to encumber or dispose of its assets or make certain payments or distributions.

The Company’s exposure to liquidity risk, foreign currency, and interest rate risk is disclosed in note 19.



## 11. Provisions

	Site restoration	Reforestation	Other	Total provisions
Balance, September 29, 2012	\$ 13	\$ 2	\$ 5	\$ 20
Provisions made during the year	1	-	-	1
Paid during the year	-	(1)	-	(1)
Sale of Skookumchuck, BC pulp mill (note 16)	(2)	-	-	(2)
Balance, September 28, 2013	12	1	5	18
Provisions made during the year	-	-	-	-
Paid during the year	(1)	-	-	(1)
Sale of Chetwynd, BC, pulp mill (note 16)	-	(1)	-	(1)
Balance, September 27, 2014	\$ 11	\$ -	\$ 5	\$ 16
			<b>2014</b>	2013
Current			<b>\$ 5</b>	\$ 6
Non-current			<b>11</b>	12
			<b>\$ 16</b>	\$ 18

### Site restoration

Land fill sites have a predetermined life and must be restored to their original condition at the end of their life. Because of the long-term nature of the liability, the most significant uncertainty in estimating the provision is the costs that will be incurred. In particular, the Company has assumed that the land fill sites will be restored using technology and materials that are currently available. The Company has been provided with a range of reasonably possible outcomes of the total cost, reflecting different assumptions about changes in technology and pricing of the individual components of the cost. The restoration is expected to occur over the next 30 years.

## 12. Employee future benefits

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In fiscal 2014, the Company adopted amended IAS 19, *Employee Benefits*, and has restated the comparative period (see note 4).

### Defined contribution pension plans

The Company contributes to defined contribution pension plans, group registered retirement savings plans, and 401(k) plans. The pension expense of \$6 million (2013 – \$7 million) under these plans is equal to the Company's contribution.

### Defined benefit pension plans

The Company has several defined benefit pension plans. Some of the defined benefit pension plans are contributory. Non-unionized employees in Canada joining the Company after January 1, 2000, participate in defined contribution pension plans. Beginning in fiscal 2013, the majority of the new unionized employees in Canada are only participating in defined contribution pension plans. The pension expense and the obligation related to the defined benefit pension plans are actuarially determined using the projected unit credit method.

### Other benefit plans

The Company offers post-employment life insurance, healthcare and dental care plans to some of its retirees. The Company offers other long-term benefits as healthcare and dental care plans to disabled employees. The Company also assumes other long-term benefits as life insurance coverage to some of its disabled employees.

The other benefit plans expenses and the obligations related to these plans are actuarially determined using management's most probable assumptions.

Actuarial valuations of these plans for accounting purposes are conducted on a triennial basis unless there are significant changes affecting the plans. The latest actuarial valuations were conducted either at May 1, 2012, July 1, 2013 or May 1, 2014.

The other benefit plans are unfunded.

### Company contributions for defined benefit pension plans

Total cash payments for defined benefit pension plans consist of cash contributed by the Company to its funded pension plans and cash payments directly to beneficiaries for its unfunded benefit plans. The Company contributions were \$27 million for fiscal 2014 (2013 – \$44 million). In fiscal 2015, the Company expects to contribute approximately \$19 million to its defined benefit pension plans based on the last actuarial valuation for funding purposes.

### Funding policy

The Company's funding policy for registered defined benefit pension plans is to contribute annually the amount required to provide for benefits earned in the year and to fund past service obligations over periods not exceeding those permitted by the applicable regulatory authorities. Actuarial valuations for funding purposes are conducted on a triennial basis, unless required earlier by pension legislation or as deemed appropriate by management from time to time. The latest funding actuarial valuations were conducted for one plan on March 31, 2014, one plan on January 1, 2014, and 12 plans on December 31, 2013.

## 12. Employee future benefits (continued)

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### Investment policy, risk management practices and description of fund assets

The investments of the defined benefit pension plans are exposed to various risks including price risk, interest rate risk, foreign currency risk, credit risk and liquidity risk. In order to manage these risks, the Company follows a disciplined investment strategy, which provides diversification of investments by asset class, foreign currency, sector and company. The Corporate Governance and Human Resources Committee of the Board of Directors has approved an investment policy that establishes long-term asset mix targets based on a review of historical returns achieved by world-wide investment markets. Investment managers may deviate from these targets to the extent permitted by the investment policy. Their performance is evaluated in relation to the market performance on the target mix.

In light of the improved funding position of the pension plans, the Company adopted a plan to gradually reduce risks associated with some legacy pension plans. The plan consisted of transferring assets of these pension plans into 100% fixed income, which will better match the liabilities when the rate of return on bonds used for solvency valuations will fluctuate. This process was completed in the June 2014 quarter.

For all the other pension plans, the Company believes that due to the long-term nature of the plan liabilities, a level of continuing equity investment is an appropriate element of the Company's long-term strategy to manage the plans efficiently.

Based on the fair value of assets held at September 27, 2014, the defined benefit pension plan assets were comprised of 3% (2% in 2013) in cash and short-term investments, 5% (4% in 2013) in real estate, 52% (43% in 2013) in bonds and 40% (51% in 2013) in Canadian, U.S. and foreign equity.

The actual return on plan assets was \$100 million for the year ended September 27, 2014, and \$75 million (restated – see note 4) for the year ended September 28, 2013.

The assets of the registered defined benefit pension plans are held by an independent trustee and accounted for separately in the Company's pension funds. For the unfunded plans, the Company meets the benefits payment obligation as it falls due.

As at September 27, 2014 and September 28, 2013, the assets of the plan do not directly include the Company's own financial instruments or any property occupied by, or other assets issued by, the Company.

**12. Employee future benefits** (continued)**Information about the Company's defined benefit plans in aggregate**

The following tables present the change in the defined benefit obligation for the defined benefit plans and the change in the fair value of plan assets:

Change in defined benefit obligations for defined benefit plans:

	Pension plans		Other benefit plans	
	2014	2013 (note 4)	2014	2013 (note 4)
Defined benefit obligation, at beginning of year	\$ 816	\$ 910	\$ 29	\$ 41
Current service cost	9	10	-	1
Interest cost	36	34	1	1
Actuarial loss (gain)	70	(98)	1	(4)
Employee contributions	2	2	-	-
Benefits paid	(44)	(45)	(2)	(1)
Past service costs	-	1	-	-
Settlement of BC plan	(55)	-	-	-
Decrease in obligation due to curtailment	-	(1)	-	-
Sale of Skookumchuck, BC, pulp mill (note 16)	-	(3)	-	(9)
Effect of foreign currency translation	9	6	-	-
Defined benefit obligation, at end of year	\$ 843	\$ 816	\$ 29	\$ 29

Change in fair value of plan assets for defined benefit plans:

	Pension plans		Other benefit plans	
	2014	2013 (note 4)	2014	2013 (note 4)
Fair value of defined benefit plan assets, at beginning of year	\$ 746	\$ 667	\$ -	\$ -
Interest income	33	25	-	-
Actuarial gain on plan assets	67	50	-	-
Employer contributions	27	44	2	1
Employee contributions	2	2	-	-
Benefits paid	(44)	(45)	(2)	(1)
Settlement of BC plan	(62)	-	-	-
Administration expenses	(2)	(2)	-	-
Effect of foreign currency translation	8	5	-	-
Fair value of defined benefit plan assets, at end of year	\$ 775	\$ 746	\$ -	\$ -

**12. Employee future benefits (continued)**

During the year, the Company entered into an agreement with an insurance company to settle a \$55 million pension obligation of the BC plan for an amount of \$62 million, which was equivalent to the amount of plan assets held in trust at time of the settlement.

The following table presents the difference between the fair value of plan assets and the actuarially determined defined benefit obligation for defined benefit plans. This difference is also referred to as either the deficit or surplus, as the case may be, or the funded status of the plans.

Reconciliation of funded status for defined benefit pension plans:

	<b>2014</b>	2013 (note 4)
Fair value of plan assets	<b>\$ 775</b>	\$ 746
Defined benefit obligation, wholly or partially funded plans	<b>(806)</b>	(779)
Plan deficit	<b>(31)</b>	(33)
Defined benefit obligation, unfunded plans	<b>(37)</b>	(37)
Asset non-recognized due to asset ceiling	<b>(5)</b>	(4)
Liability arising from minimum funding requirement	<b>(8)</b>	-
Net defined benefit liability	<b>\$ (81)</b>	\$ (74)

Amounts recognized in the consolidated balance sheets for defined benefit plans:

	<b>2014</b>		
	<b>Pension plans</b>	<b>Other benefit plans</b>	<b>Total</b>
Defined benefit asset	<b>\$ 25</b>	<b>\$ -</b>	<b>\$ 25</b>
Defined benefit liability	<b>(106)</b>	<b>(29)</b>	<b>(135)</b>
Net defined benefit liability	<b>\$ (81)</b>	<b>\$ (29)</b>	<b>\$ (110)</b>

  

	2013		
	Pension plans	Other benefit plans	Total
Defined benefit asset	\$ 24	\$ -	\$ 24
Defined benefit liability	(98)	(29)	(127)
Net defined benefit liability	\$ (74)	\$ (29)	\$ (103)

**12. Employee future benefits (continued)****Components of benefit cost**

The following tables present the impact on net earnings (loss) and other comprehensive earnings (loss) of the Company's employee future benefits:

**Recognized in net earnings (loss)**

	Pension plans		Other benefit plans	
	2014	2013 (note 4)	2014	2013 (note 4)
Recognized costs for defined benefit plans:				
Current service cost	\$ 9	\$ 10	\$ -	\$ 1
Past service cost	-	1	-	-
Administration expense	1	1	-	-
Total included in cost of sales	10	12	-	1
Settlement loss on BC plan	7	-	-	-
Administration expense	1	1	-	-
Curtailement gain	-	(1)	-	-
Total included in other items	8	-	-	-
Interest cost	36	34	1	1
Interest income on plan assets	(33)	(25)	-	-
Total included in net finance costs	3	9	1	1
Total recognized costs for defined benefit plans	21	21	1	2
Recognized costs for defined contribution plans	6	7	-	-
Total expense for employee future benefits	\$ 27	\$ 28	\$ 1	\$ 2

**Recognized in other comprehensive earnings (loss)**

	Pension plans		Other benefit plans	
	2014	2013 (note 4)	2014	2013 (note 4)
Actuarial gain (loss) - variation in economic assumptions	\$ (56)	\$ 99	\$ (2)	\$ 4
Actuarial gain (loss) - variation in demographic assumptions	(16)	-	-	-
Actuarial gain (loss) - experience adjustments	2	(1)	1	-
Return on plan assets - excluding interest income	67	50	-	-
Effect of limit on recognition of assets/ minimum funding requirement	(9)	(1)	-	-
Total remeasurement of the defined benefit liability	(12)	147	(1)	4
Effect of foreign currency translation	(1)	(1)	-	-
Total defined benefit plans	\$ (13)	\$ 146	\$ (1)	\$ 4

## 12. Employee future benefits (continued)

### Assumptions

The estimation of employee future benefits involves a high degree of judgment. The assumptions are reviewed annually with independent actuaries.

The weighted average duration of the defined benefit pension obligation is 12.2 years.

Significant assumptions for defined benefit pension plans (weighted average):

	2014	2013
Defined benefit obligation at end of year:		
Discount rate	4.03%	4.60%
Rate of compensation increase	2.50%	2.50%
Net periodic benefit cost for the year:		
Discount rate	4.60%	3.69%
Rate of compensation increase	2.50%	2.50%

Significant assumptions for other future benefit plans (weighted average):

	2014	2013
Defined benefit obligation at end of year:		
Discount rate	3.61%	4.29%
Rate of compensation increase	2.50%	2.50%
Net periodic benefit cost for the year:		
Discount rate	4.29%	3.68%
Rate of compensation increase	2.50%	2.50%
Assumed healthcare cost trend rate at end of year:		
Initial healthcare cost trend	6.00%	6.00%
Annual rate of decline in trend rate	0.50%	0.50%
Ultimate healthcare cost trend rate	4.50%	4.50%
Year ultimate rate is reached	2017	2016

### Sensitivity analysis

The impact of a change in these assumptions on defined benefit obligations is as follows:

	1% increase	1% decrease
Defined benefit pension plans:		
Discount rate	\$ (95)	\$ 110
Other benefit plans:		
Discount rate	\$ (2)	\$ 3
Healthcare cost trend rate	\$ 1	\$ (1)

### 13. Share capital

#### Authorized

Unlimited number of common voting shares, without par value.

Unlimited number of non-voting Class A preferred shares issuable in series without par value, with other attributes to be determined at time of issuance.

#### Warrants

In connection with the \$75 million second ranking term loan facility (see note 10), the Company has granted the lender an option to acquire 3 million common shares of the Corporation at a price of \$7 per share. The warrants expire on August 30, 2017. During fiscal 2013, the Company recorded the estimated value of the warrants, which was determined to be \$3 million.

In connection with the \$18 million second ranking term loan facility (see note 10), the Company has granted the lender an option to acquire 712,000 common shares of the Corporation at a price of \$3.78 per share. The warrants expire on December 11, 2018. During fiscal 2014, concurrently with the first disbursement under the term loan facility, the Company recorded the estimated value of the warrants, which was determined to be \$1 million.

#### Issued and fully paid

	2014	2013
100,000,000 common shares	\$ 564	\$ 564
3,712,000 warrants (2013 - 3,000,000 warrants)	4	3
	<b>\$ 568</b>	<b>\$ 567</b>

#### Net earnings (loss) per share

The following table provides the reconciliation between basic and diluted net earnings (loss) per share:

	2014	2013
Net earnings (loss)	\$ 9	\$ (39)
Weighted average number of common shares outstanding	100,000,000	100,000,000
Dilutive effect of employee share options and warrants	-	-
Weighted average number of diluted common shares outstanding	100,000,000	100,000,000
Basic and diluted net earnings (loss) in dollars per share	<b>\$ 0.09</b>	<b>\$ (0.39)</b>

The warrants and employees share options had no dilutive effect for the above periods; however, these securities could potentially dilute earnings per share in future periods.



### 13. Share capital (continued)

#### Shareholder Rights Plan

At the Annual and Special Meeting of Shareholders held on January 31, 2013, the Shareholder Rights Plan (the "Plan"), which had been previously adopted by the Board of Directors (the "Board") of the Corporation, was approved and ratified by a majority of the Shareholders. The Plan is designed to encourage the fair treatment of the Company's shareholders in the event of any take-over bid for the Company's common shares. It provides the Board with sufficient time to assess and evaluate any unsolicited take-over bid, and to explore and develop, if appropriate, alternatives that enhance shareholder value and to give shareholders adequate time to consider any such transaction. Accordingly, as of the close of business on January 31, 2013, one right was issued and attached to each common share of the Corporation. Each right entitles the holder of the right to purchase from the Corporation an additional share of the Corporation subject to the terms and conditions of the Plan.

#### Share-based compensation

Under the prior Long-Term Incentive Plan, the Company had, from time to time, granted options to its employees. The plan provided for the issuance of common shares at an exercise price equal to the market price of the Company's common shares on the date of the grant. These options vest over a five-year period and expire ten years from the date of issue. No options have been granted since 2006. No compensation expense was recorded for the years ended September 27, 2014 and September 28, 2013.

The following table summarizes the changes in options outstanding and the impact on weighted average per share exercise price during the year:

	2014		2013	
	Shares	Weighted average exercise price	Shares	Weighted average exercise price
Balance, beginning of year	95,852	\$ 60.09	104,987	\$ 66.13
Options expired	(4,941)	\$ 137.89	(4,229)	\$ 182.33
Options forfeited	(3,922)	\$ 63.77	(4,906)	\$ 83.98
Balance, end of year	86,989	\$ 55.51	95,852	\$ 60.09
Exercisable, end of year	86,989	\$ 55.51	95,852	\$ 60.09

The following table summarizes the weighted average per share exercise price and the weighted remaining contractual life of the options outstanding as at September 27, 2014:

Year granted	Outstanding options and exercisable options		
	Number of options	Weighted remaining contractual life	Weighted average exercise price
2005	41,741	0.54	\$ 83.29
2006	45,248	1.22	\$ 29.88
	86,989	0.89	\$ 55.51

**13. Share capital (continued)****Other share-based compensation**

Directors of the Company, which are not employees of the Company, are given the option to receive part of their annual retainer, meeting fees and awards under the Directors' Share Award Plan in the form of Deferred Share Units (DSU). Each DSU is equivalent in value to a common share of the Company and is notionally credited with dividends when shareholders receive dividends from the Company. A DSU is paid to a director upon termination of Board service and is payable in the form of cash.

The following table summarizes the grant of DSUs issued under the Directors' Share Awards Plan:

	2014	2013
Balance, beginning of year	1,119,836	1,119,836
Granted	830,581	-
Paid	(117,098)	-
Balance, end of year	1,833,319	1,119,836
Vested, end of year	1,362,245	1,119,836

On November 15, 2011, the Board approved the establishment of a Performance-Conditioned Share Unit (PCSU) plan. Under the PCSU plan, designated senior executives will be granted a specified number of DSUs or PCSUs annually, which vest over successive three-year periods, based on total shareholder return over the performance period as determined relative to a peer group and the increase in value of the Company's weighted average share price over the performance period.

The following table summarizes the grant of DSUs issued under the Performance-Conditioned Share Unit Plan:

	2014	2013
Balance, beginning of year	988,347	367,583
Granted	557,808	751,733
Forfeited	(174,261)	(130,969)
Balance, end of year	1,371,894	988,347
Vested, end of year	-	-

The following table summarizes the details of share-based compensation expenses (credits) relating to its different share-based compensation plans:

	2014	2013
Directors' share award plan	\$ 3	\$ 1
Performance-conditioned share unit plan	-	-
	\$ 3	\$ 1
Total carrying amount of liabilities for cash-settled arrangements	\$ 6	\$ 3

## 14. Guarantees, commitments and contingencies

### Guarantees

The Company and certain of its subsidiaries have granted irrevocable letters of credit, issued by highly-rated financial institutions, to third parties to indemnify them in the event the Company does not perform its contractual obligations. The Company has not recorded any additional liability with respect to these guarantees, as the Company does not expect to make any payments in excess of what is recorded in the Company's financial statements. The letters of credit mature at various dates in fiscal 2015.

### Commitments

#### Capital investment

In March 2012, the Company announced a major capital investment to upgrade its specialty cellulose manufacturing facility at Temiscaming, Quebec. The Company had previously indicated that the total construction cost of the project would be approximately \$255 million. Updated projections now indicate that the total construction cost will be approximately \$265 million. The project involves the replacement of three old boilers with a new high-pressure boiler designed to burn waste sulphite liquor, a co-product of the specialty cellulose manufacturing process, producing steam for use at the facility. The project also calls for the installation of a new electrical turbine that will increase the Temiscaming facility's electricity production capacity from its current 10 megawatts to 60 megawatts. As at the end of September 2014, the Company had incurred \$254 million of capital expenditures for this project and had \$7 million of outstanding commitments.

The Company has entered into a 25-year power purchase contract with Hydro-Québec that will allow the Company to sell to Hydro-Québec up to 50 megawatts of the incremental electricity generated by the new turbine at green energy rates of \$106 per MW/hour, indexed annually to the consumer price index.

#### Operating leases

The Company has entered into operating leases for expected minimum lease payments of \$8 million. Outflows for the years following September 27, 2014, are as follows:

2015	\$ 4
2016	\$ 2
2017	\$ 1
2018	\$ 1
2019 and thereafter	\$ -

### Contingencies

The Company is party to claims and litigations arising in the normal course of operations. The Company does not expect that the resolution of these matters will have a material effect on the Company's financial condition, earnings or liquidity.

## 15. Analysis of expenses by nature

	2014	2013 (note 4)
Wages and salaries	\$ 208	\$ 232
Employee benefits expense	85	86
Raw materials and other manufacturing costs	919	892
Changes in inventories	(21)	1
Selling, general and administrative	16	21
Depreciation and amortization	37	40
	<b>\$ 1,244</b>	<b>\$ 1,272</b>
Cost of sales	<b>\$ 1,141</b>	\$ 1,160
Selling, general and administrative	66	72
Depreciation and amortization	37	40
	<b>\$ 1,244</b>	<b>\$ 1,272</b>

## 16. Other items

The following table provides a summary of the other items by business segment of the Company:

	2014	2013 (note 4)
<b>Paper Pulp:</b>		
Loss on sale of Skookumchuck, BC, pulp mill	\$ -	\$ 1
Impairment loss - Skookumchuck, BC, pulp mill	-	22
	-	23
<b>Corporate:</b>		
Gain on sale of BC lands	(49)	-
Costs for permanently idled facilities	5	8
Gain on sale of assets	(1)	(2)
Settlement loss on BC plans	7	-
Reorganization - severance costs	3	-
	<b>(35)</b>	6
Other items	<b>\$ (35)</b>	\$ 29

## 16. Other items (continued)

### 2014

On September 30, 2013, the Company announced the BC Lands Sale Initiative. During fiscal 2014, the Company completed the sale of various parcels of land realizing a gain of \$49 million on total consideration of \$59 million.

During fiscal 2014, the Company recorded a charge of \$5 million relating to several permanently idled facilities. The costs relate to custodial, site security, legal, pension plans administration expenses and remediation activities.

On March 10, 2014, the Company recorded a gain of \$1 million relating to the sale of its pulp mill located in Chetwynd, British Columbia (BC), for a nominal amount and the assumption of certain liabilities by the buyer.

During the March 2014 quarter, the Company signed an agreement to settle the defined benefit obligations of its BC pension plan and incurred a non-cash settlement loss of \$7 million. In relation with the settlement, the Company recorded a \$4 million gain in other comprehensive earnings (loss) for previously unrecognized pension assets due to the asset ceiling limit.

During the December 2013 quarter, the Company reorganized certain management functions and roles and recorded a charge of \$3 million for severance costs associated with personnel reductions.

### 2013

On May 17, 2013, the Company sold its pulp mill located in Skookumchuck, BC, for proceeds of \$97 million. As a result of the sale, the Company recorded a loss of \$1 million in the June 2013 quarter. The following table provides information related to Balance Sheet items of the mill at time of sale:

Current assets	\$ 41
Long-term assets	79
Current liabilities	(12)
Employee future benefits and other (restated - see note 4)	(10)
	\$ 98

During the March 2013 quarter, the Company announced that it had reached an agreement to sell its pulp mill located in Skookumchuck, BC. The Company recorded an impairment charge of \$22 million on the non-current assets to reflect anticipated net proceeds of sale.

During fiscal 2013, the Company recorded a charge of \$8 million relating to several permanently idled facilities. The costs relate to custodial, site security, legal, pension plans administration expenses and remediation activities.

During the December 2012 quarter, the Company recorded a gain of \$2 million relating to the sale of land and building in Cranbrook, BC.

**17. Net finance costs**

	2014	2013 (note 4)
Interest on long-term debt	\$ 46	\$ 40
Interest on short-term debt	3	2
Bank charges and other financing expenses	3	3
Net foreign exchange gain, excluding exchange on long-term debt	(5)	(1)
Exchange loss on long-term debt	26	14
Net interest cost on defined benefit plans	4	10
Interest capitalized on assets under construction	(18)	(9)
	<b>\$ 59</b>	<b>\$ 59</b>
Finance costs	\$ 64	\$ 60
Finance income	(5)	(1)
Net finance costs	<b>\$ 59</b>	<b>\$ 59</b>

**18. Income taxes**

The reconciliation of income taxes calculated at the statutory rate to the actual tax provision is as follows:

	2014	2013 (note 4)
Earnings (loss) before income taxes	\$ 29	\$ (31)
Income tax expense (recovery) based on combined federal and provincial income tax rates of 26.2% (2013 - 26.3%)	\$ 7	\$ (8)
Increase resulting from:		
Difference in statutory income tax rate	5	1
Permanent differences and other tax adjustments	2	2
Unrecognized tax asset	6	13
	<b>13</b>	<b>16</b>
Income tax expense	<b>\$ 20</b>	<b>\$ 8</b>
Income taxes:		
Current	\$ 19	\$ 20
Deferred	1	(12)
Income tax expense	<b>\$ 20</b>	<b>\$ 8</b>

**18. Income taxes** (continued)**Unrecognized deferred tax assets**

Deferred tax assets have not been recognized in respect of the following:

	2014	2013 (note 4)
Deferred tax assets:		
Non-capital loss carry-forwards and pool of deductible scientific research and development expenditures	\$ 413	\$ 414
Property, plant and equipment	96	91
Employee future benefits	31	29
Capital loss carry-forwards	-	1
Other	14	9
	<b>\$ 554</b>	<b>\$ 544</b>

Deferred tax assets have not been recognized in respect of these items because it is not probable that future taxable profits will be available against which the Company can utilize the benefits.

As at September 27, 2014, certain subsidiaries have accumulated the following losses and deductions for income tax purposes, which may be carried forward to reduce taxable income and taxes payable in future years:

	Amounts	Expiring dates
Non-capital loss carried forward for:		
Canadian subsidiaries	\$ 1,162	2025 to 2034
U.S. subsidiaries	\$ 17	2028 to 2034
Pool of deductible scientific research and experimental development	\$ 377	Unlimited

**Recognized deferred tax assets and liabilities**

	Deferred tax assets		Deferred tax liabilities	
	Non-capital loss carry-forwards	Property, plant and equipment	Other liabilities	Total
Balance, September 29, 2012	\$ -	\$ 4	\$ -	\$ 4
Through statement of net earnings (loss)	6	(3)	(4)	(1)
Through statement of comprehensive earnings (loss)	2	-	-	2
Balance, September 28, 2013	8	1	(4)	5
Through statement of net earnings (loss)	(2)	-	1	(1)
Balance, September 27, 2014	\$ 6	\$ 1	\$ (3)	\$ 4

## 19. Financial instruments

### Fair value

The carrying amount of cash and cash equivalents, restricted cash, trade and other receivables, operating bank loans, trade, other payables and accrued charges, and interest payable approximates their fair values because of the near-term maturity of those instruments. The carrying value of the long-term loans receivable and other financial long-term liabilities also approximates their fair values.

The carrying value and the fair value of long-term debt are as follows:

	2014	2013
Carrying value	\$ 472	\$ 385
Fair value	\$ 516	\$ 428

The fair value of the senior secured notes was estimated using quoted market prices; the fair value of the other long-term debt was estimated based on discounted cash flows using year-end market yields of similar instruments having the same maturity.

Derivative financial instruments are the only financial instruments of the Company measured at fair value on a recurring basis and have been valued in accordance with Level 1 of the fair value hierarchy, which is based on unadjusted quoted prices in an active market. The Company had no derivative financial instruments at September 27, 2014 and September 28, 2013.

### Financial risk management

#### Overview

The Company has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk
  - Foreign currency rate risk
  - Interest rate risk
  - Commodity price and operational risk

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management policy. The policy defines the method by which the Company manages its risk through properly and prudently administering the Company's financial assets, liabilities and derivatives. Internal Audit measures the adequacy of the business control systems through the execution of an Internal Audit Plan approved by the Audit Committee.

#### Exposure to credit risk

Credit risk arises from the possibility that entities to which the Company sells products may experience financial difficulty and be unable to fulfill their contractual obligations. The Company does not have a significant exposure to any individual customer or counterparty. As required in the Risk Management Policy, the Company reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. All credit limits are subject to evaluation and revision at any time based on changes in levels of creditworthiness and must be reviewed at least once per year. Sales orders cannot be processed unless a credit limit has been properly approved. The Company may require payment guarantees, such as letters of credit, or obtain credit insurance coverage. Bad debt expense has not been significant in the past. The allowance for doubtful accounts for the Company, as at September 27, 2014 was \$1 million (September 28, 2013 - negligible amount).



**19. Financial instruments (continued)**

The Company also has credit risk relating to cash and cash equivalents. The Company manages risk by dealing only with highly-rated financial institutions.

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was:

	2014	2013
Loans and receivables, other than cash, cash equivalents and restricted cash	\$ 182	\$ 167
Cash, cash equivalents and restricted cash	\$ 42	\$ 74

The maximum exposure to credit risk for trade accounts receivable as at September 27, 2014 and September 28, 2013, by geographical region was as follows:

	2014	2013
Canada	\$ 18	\$ 19
United States	38	31
European Union	37	42
China	3	4
Other	28	15
	124	111
Allowance for doubtful accounts	(1)	-
Trade receivables net	123	111
Other receivables including input tax credits	48	46
Accounts receivable	\$ 171	\$ 157

The aging of trade accounts receivable was as follows:

	2014		2013	
	Gross	Allowance	Gross	Allowance
Not past due	\$ 111	\$ -	\$ 102	\$ -
Past due 0-30 days	10	-	7	-
Past due over 30 days	3	1	2	-
	\$ 124	\$ 1	\$ 111	\$ -

The movement in the allowance for doubtful accounts receivable in respect to trade accounts receivable was as follows:

	2014	2013
Balance, beginning of year	\$ -	\$ -
Allowance for doubtful accounts	1	-
Balance, end of year	\$ 1	\$ -

**19. Financial instruments (continued)****Exposure to liquidity risk**

Liquidity risk arises from the possibility that the Company will not be able to meet its financial obligations as they fall due. The Company has an objective of maintaining liquidity equal to 12 months of maintenance capital expenditures, interest and principal repayments, seasonal working capital requirements and general corporate purposes, which would require approximately \$135 million to \$150 million of liquidity.

Repayment of amounts due within one year is funded by normal collection of current trade accounts receivable. Liquidity in the form of cash, cash equivalents and unused revolving credit facilities is also maintained to assist in the solvency and financial flexibility of the Company. Liquidity as at September 27, 2014, totalled \$84 million (2013 - \$109 million). The Company anticipates that total liquidity will remain below its objective until the Temiscaming project is completed and generates the projected incremental adjusted EBITDA.

In order to improve its level of liquidity, the Company announced on October 1, 2014, the completion of a private debt offering of US \$375 million senior secured notes (see note 22). The Company also has an undrawn amount of \$7 million under a secured term loan facility in connection with the Temiscaming project and is actively pursuing additional land sales.

The following are the contractual maturities of financial liabilities, including interest payments:

						2014
	Carrying amount	Contractual cash flows	Year 1	Years 2-3	Years 4-5	After 5 years
Secured bank loans	\$ 479 <sup>(1)</sup>	\$ 691	\$ 57	\$ 110	\$ 420	\$ 104
Unsecured loans	10	10	5	4	-	1
Operating bank loans	87	87	87	-	-	-
Trade and others	224	224	224	-	-	-
	\$ 800	\$ 1,012	\$ 373	\$ 114	\$ 420	\$ 105

<sup>(1)</sup> before financing costs

Other than the refinancing of the senior secured notes as discussed above, it is not expected that the cash outflows included in the maturity analysis could occur significantly earlier, or, excluding the effects of foreign exchange fluctuations on US dollar liabilities, at significantly different amounts.

## 19. Financial instruments (continued)

### Foreign currency rate risk management

The Company is exposed to currency risk on sales, purchases and long-term debt that are denominated in a currency other than the Canadian dollar. The currencies in which these transactions are primarily denominated are US dollar and euro.

The Company's revenues for most of its products are affected by fluctuations in the relative exchange rates of the Canadian dollar with respect to the US dollar and the euro. The Company generates approximately \$900 million of US dollar denominated sales annually from its Canadian operations. As a result, any decrease in the value of the US dollar and the euro relative to the Canadian dollar reduces the amount of revenues realized on sales in local currency. In addition, since business units purchase the majority of their production inputs in local currency, fluctuations in foreign exchange can significantly affect the unit's relative cost position when compared to competing manufacturing sites in other currency jurisdictions.

To reduce the impact of fluctuations in the value of the US dollar, the Company has adopted a policy, which allows for hedging up to 50% of its anticipated US dollar receipts for up to 36 months in duration. As at September 27, 2014 and September 28, 2013, the Company did not hold any foreign exchange contracts.

### Foreign currency rate sensitivity analysis

The following table illustrates the impact of a 1% change in the value of the US dollar and the euro versus the Canadian dollar. For illustrative purposes, an increase of 1% in the value of the US dollar and the euro is assumed. A decrease would have the opposite effects of those shown below:

	US \$	Euro
Sales increase	\$ 9	\$ 2
Cost of sales increase	3	2
Operating earnings and adjusted EBITDA increase	6	-
Loss on translation of US dollar denominated debt	4	-
Net earnings increase	\$ 2	\$ -
Foreign currency translation differences for foreign operations increase	-	2
Total comprehensive earnings increase	2	2
Shareholders' equity increase	\$ 2	\$ 2

Direct US dollar purchases of raw materials, supplies and services provided a partial offset to the impact on sales. This does not include the potential indirect impact of currency on the cost of items purchased in the local currency. Interest expense on the Company's US dollar denominated debt provides a small offset to its US dollar exposure.

### Interest rate risk management and sensitivity analysis

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Fluctuations of market interest rates have little impact on the Company's financial results since the majority of the Company's debts are fixed rate debts.

## 19. Financial instruments (continued)

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### Commodity price and operational risk management

The Company's financial performance is dependent on the selling prices of its products. The markets for most lumber, pulp and paper products are cyclical and are influenced by a variety of factors. These factors include periods of excess product supply due to industry capacity additions, periods of decreased demand due to weak general economic activity, inventory de-stocking by customers, and fluctuations in currency exchange rates. During periods of low prices, the Company is subject to reduced revenues and margins, resulting in substantial declines in profitability and possibly net losses. The Company may periodically purchase lumber, pulp and newsprint price derivative commodity contracts to mitigate the impact of price volatility. The Company had no derivative financial instruments at September 27, 2014 and September 28, 2013.

The manufacturing activities conducted by the Company's operations are subject to a number of risks, including availability and price of fibre and competitive prices for purchased energy and raw materials. To mitigate the impact of price fluctuations, the Company may periodically purchase derivative commodity contracts. As at September 27, 2014 and September 28, 2013, the Company did not hold any significant derivative commodity contracts.

## 20. Capital management

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It is the Company's objective to manage its capital to ensure adequate capital resources exist to support operations while maintaining its business growth. The Company sets the amount of capital in proportion to risk. The Company manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk of characteristics of the underlying assets.

The Company monitors capital on the basis of net debt to total capitalization ratio. Net debt is calculated as a total debt (long-term debt plus bank indebtedness and operating bank loans) less cash, cash equivalents and restricted cash.

Total capitalization includes net debt plus long-term provisions, employee future benefit liabilities, deferred tax liabilities, other long-term liabilities, and shareholders' equity.

The Company's long-term objective is to maintain the net debt to total capitalization ratio at 40% or less. A strong balance sheet provides the Company with the ability to access capital markets at favourable rates. The net debt to total capitalization ratio of the Company was 59% as at September 27, 2014 (September 28, 2013 – 52%). The increase was due to a higher debt borrowed primarily to finance the Temiscaming specialty cellulose project. The Company anticipates that the net debt to total capitalization ratio will remain in excess of its target until the Temiscaming project is completed and begins to generate the projected incremental adjusted EBITDA.

There were no changes in the Company's approach to capital management during fiscal 2014.

## 21. Related parties

### Key management personnel compensation

The key management personnel of the Company are the members of the Board of Directors and certain executive officers. They control less than 1% of the voting shares of the Company.

Key management personnel participate in the Company's long-term incentive plans (see note 13).

Key management personnel compensation is comprised of the following for the past two years:

	2014	2013
Short-term compensation benefits	\$ 4	\$ 4
Share-based compensation	3	1
	\$ 7	\$ 5

## 22. Subsequent events

### Private debt offering of US \$375 million

On October 1, 2014, the Company completed a private debt offering of US \$375 million – 9% senior secured notes due in December 2019. The proceeds from the offering were used to:

- (i) purchase and redeem all of the Company's existing US \$305 million – 11.25% senior secured notes due in December 2018, as well as paying a prepayment penalty of US \$24 million and accrued interest of US \$10 million;
- (ii) repay \$32 million of the operating bank loans; and
- (iii) pay fees and expenses of approximately \$8 million.

As a result of the redemption of the US \$305 million – 11.25% senior notes, the Company will record a charge of \$37 million in its December 2014 financial results, including \$27 million for debt prepayment penalty and \$10 million related to the elimination of previously deferred financing costs.

On October 17, 2014, the Company announced its intent to terminate its duty to file reports under the Securities Exchange Act. As a result of a voluntary filing with the U.S. Securities and Exchange Commission (SEC), the Company's obligation to file certain reports was immediately suspended. The Company will continue to meet its Canadian continuous disclosure obligations by filing with the Canadian Securities Commission on the System for Electronic Document Analysis and Retrieval (SEDAR) in Canada.